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TSD/ORD  
MEETINGS

26 May 1967

SUBJECT: Notes from Meeting of 25 May

1. In the development of R&D programs in which various technical components have an interest, areas of agreement as well as non-agreement need to be surfaced early, and areas of non-agreement resolved.
2. Major projects tend to be more tangible and may therefore generally be resolved easier in terms of go/no-go.
3. Leadership by effected technical component heads to develop a coordinated program when the technical field lies across organizational boundaries is essential, and planning of the distribution of the resources which will be done prior to starting projects could eliminate much contention and improve efficiency.
4. To further illuminate the broad problem, a tentative assumption was posed that ORD effort might be primarily directed to Research and Exploratory Development, whereas TSD effort would be directed towards Advanced Development, Engineering Development and similar work. Thus, ORD would be working to show feasibility of various devices or techniques so that TSD could then proceed to develop an

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appropriate configuration for use, etc., and procure operational hardware. From this discussion a number of pros and cons developed, including such questions as:

- a. How did ORD get into "competition" with TSD in the hardware business in the first place?
- b. Would this sort of arrangement drift toward a single R&D organization?
- c. Is pre-planning of the distribution of effort by the technical chiefs fundamental to this sort of arrangement?
5. Why aren't we using existing mechanisms?



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